

# ORGANIZATION OF AMERICAN STATES Inter-American Council for Integral Development Inter-American Committee on Ports



NINTH MEETING OF THE INTER-AMERICAN COMMITTEE ON PORTS (CIP) June 18-20 2014 Washington, DC

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## CIP BUDGET $2015^{1/2}$

(Approved during the First Plenary Session held June 20, 2014)

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This budget proposal includes the funding for the Specific Fund Special Port Program and the Technical Advisory Groups of the CIP.

### **INTRODUCTION**

The Inter-American Committee on Ports (CIP) is required to approve the budget for the two-year period 2015.

Accordingly, at the instruction of the Executive Committee, the CIP Secretariat has drawn up the draft proposal offered hereunder.

In drafting this document, it has taken into account the following guidelines:

- i. Include as income, in addition to the contributions of the member countries, any contribution that is recorded in the accounts of the CIP for operations.
- ii. Include a detailed breakdown of expenditure items.
- Use as a reference the same expenditure items as used by the OAS General Secretariat, such as personnel, travels, equipment and materials, documents, personnel contracts and others.
- iv. Take into consideration the General OAS Rules for this document.

Amounts in the CIP Budget Proposal for 2015 are in United States dollars.

## **Table No. 1: Budget Proposal 2015**

#### Income

The total amount of income budgeted for 2015 is \$299,700, which will come from the following sources:

- 1. *Member countries*, contributions of \$6,000 per year each from the 34 Member Countries, total: \$204,000.
- 2. *CIP Magazine*, fees to be collected from the publishing company for producing the magazine, \$5,000 per year, total: \$10,000.
- 3. *Meetings* of the Committee and the Executive Committee, contribution of \$25,000 from the Host Country.
- 4. *Other income*, from TAGs [Technical Advisory Groups] per organization and from holding their annual meetings, \$12,500.
- 5. *OAS*, contribution from its Regular Fund to the CIP project, for its operations, total: \$5,000. (This amount is subject to approval of the 2014 budget of the organization by the OAS General Assembly).
- 6. Cooperating agencies, contribution from the Fundación Valenciaport for scholarships for Master's Degree Program on Port Management and Multimodal Transportation, total: \$5,700.
- 7. *CIP Port Program*, special appropriation from the balance of the Port Program Account, total: \$37,500.

## **Expenditures**

The total amount of expenditures budgeted for 2015 is \$299,700, which will be divided among three areas: Office of the Secretariat, Meetings and Technical Cooperation, as follows:

<u>Office of the Secretariat</u>, as the permanent organ of the CIP, it requires resources to conduct its everyday business over the 12 months of the year. For 2015, it is allocated \$134,800, or 45% of the budget, and it will make the following expenditures:

- 1. *Salaries*, one administrative position for 12 months, total: \$58,800.
- 2. *Travel*, of Secretariat staff to participate in the requisite OAS meetings; in port institution meetings and events (airline tickets, per diem, ground transportation); and to participate in cooperation activities of the CIP and other cooperating entities (training and technical assistance), total: \$10,000.
- 3. *Equipment and supplies*, procurement of office equipment and supplies, total: \$3,000.

- 4. *Documents*, production of reports and studies, copying and printing costs, total: \$3,600.
- 5. Contracting professions for technical assistance, to support the work of the Secretariat in all areas, total: \$55,000.
- 6. *Other outlays*, telephone, fax, Internet, communications, transportation and miscellaneous, total: \$4,400.

<u>Meetings</u> are events lasting for short periods of time in order for Inter-American port dialogue to take place and to strengthen hemispheric cooperation of the CIP. For 2015, the budget allocation for this item is \$44,000, or 14.7% of the budget, and expenditures are broken down as follows:

- 1. *Travel* of Secretariat staff (airline tickets, per diem and ground transportation) to participate in the meetings of the Committee and the Executive Committee, total: \$25,000.
- 2. Equipment and supplies, procurement of office equipment and supplies, total: \$500.
- 3. *Documents*, production of reports and studies, copying and printing costs, total: \$500.
- 4. *Short-term contracts*, for technical consultants, assistants and translators, total: \$17,000.
- 5. *Others*, telephone, fax, Internet, communications, transportation and miscellaneous, total: \$1,000.

<u>Technical Cooperation</u> is the support services provided by the CIP benefiting the port community of the Member Countries and regional and international agencies, such as training and education, CIP Magazine, electronic portal, port outreach and promotion and specialized technical assistance. For 2015, the budget allocation for this item is \$120,900, or 40.3% of the budget, and the expenditures break down as follows:

- 1. *Training*, travel (airplane tickets, living expense support and admission fees) of port scholarship holders from the member countries and of instructors for seminars, courses and other cooperation activities conducted by the CIP, total: \$72,000.
- 2. *Equipment and supplies*, procurement of support materials for those cooperation activities, total: \$3,500.
- 3. *Documents*, production of reports and studies, copying and printing costs, total: \$1,500.

- 4. *Short-term contracts*, for assistants to the Secretariat (cooperation, training/magazine, computer assistance and administration), total: \$43,200.
- 5. Others, telephone, fax, Internet, communications and miscellaneous, total: \$700.

## Table No. 2 Income Comparison

This table shows budgeted income for 2015, and for reference includes the amount budgeted for 2014 and 2013.

Income budgeted for 2015 increases by 2.2% over 2014.

The largest source of income is the contributions of the 34 Member countries, which totals \$204,000 per year (\$6,000 per year each), accounting for 68.1% of total income budgeted for 2015. In 2014 it represented 69.6% of total income budgeted. It must be noted that actual income received over the past two years (2012 to August 2013) as contributions of the countries has averaged 70%. <sup>2</sup>

The second largest source of income in the budget is the item labeled "special appropriation" stemming from the *CIP Port Program* project, which in 2013 was \$15,831. For 2015, the projected special appropriation is \$37,500 (12.4% of total budgeted income).

Another significant source of income is the contributions received by the Secretariat to hold *meetings* of the CIP and *other events such as conferences, courses and seminars*. The budgeted amount of income for 2015 for this source totals \$25,000 (8.3%) and is the same amount for 2014.

Projected resources generated by the *CIP Magazine* are \$10,000 (3.3%) for the 2015 budget.

Contributions of *cooperating agencies*, such as the Fundación Valenciaport, are \$5,700 for 2015, and represents 1.9% of the budgeted income.

Lastly, there is the category of *other income*, which includes the contributions of the TAGs to finance their meetings, and any income raised from guests and at receptions, as well as the *OAS* contribution, and all together add up to \$12,500 and \$5,000 for 2015 and represent 3.3% and 1.7% of the income budget.

## **Table No. 3: Comparison of Expenditures by section**

This table shows budgeted expenditure for 2015 by similarly grouped items, and uses for reference the expenditure amount budgeted for the same items in 2013 and 2014.

Total budgeted expenditure for 2015 is \$299,700, which is 2.2% higher than in 2014.

<sup>&</sup>lt;sup>2</sup>. The total debt from contributions of Member Countries as of mat 21, 2014 totals \$365.4 mil.

For these years, expenditure is broken down into the following seven sections of outlays:

- 1. <u>Salaries</u>, The amount budgeted for 2015 totals \$58,800 (19.6% of total expenditure). In comparative terms, even though the amount remains the same it represents a reduction of 0.4% from the total budget for 2015. This can be compared with the increase of 22.5% from 2013 to 2014.
- 2. <u>Travel and Scholarships</u>. The budget in this area for 2015 is \$107,000 mil (35.7% of total expenditures). The budgeted amount for this item in 2015 represents an increase of 8.1% (\$8,000) given that the amount for 2014 was \$99,000. This contrasts with the decrease of 9.2 % that had this item between the years 2014 and 2013.
- 3. <u>Equipment and supplies.</u> The budgeted amount is \$7,000 (2.3% of total expenditure) for 2015. There is a reduction in the budgeted amounts of 7.9% for 2015 compared to the budgeted amounts for 2013 and 2014.
- 4. <u>Documents</u>, For 2015 the amount budgeted is \$5,600 (1.9% of total expenditure). There is no change in this item between the amount budgeted in 2015 and 2014 or between 2014 and 2013.
- 5. <u>Contracts.</u> The budgeted amount for 2015 is \$115,200 (38.4% of total expenditure). The budget for this item in 2015 decreased by 0.5% (\$600) over 2014, when the amount was \$115,800. This contrasts with the budget of 2014 that reflected an increase of 23.2 % (\$21.8 mil) with respect to the 2013.
- 6. <u>Others</u>, For 2015 the amount budgeted is \$6,100 (2.0%). There is a reduction of 6.2% between 2015 and 2014 and between 2014 and 2013 there was a reduction of 0.4%.

| Paces mission or Manual States   Contraction Contrac                       |  |         |         | -              |                      |          |           |
|--|--|---------|---------|----------------|----------------------|----------|-----------|
| Contribuciones / Contribuciones / Consider A Payale Comision y Comit of Y Comit of Y Contribucion of Y Valentaport - Office Position / Position implemental of Y Contribucion                      |  |         | Ī       | No.            | \$                   | %        | 9         |
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| EGRESOS / EXPEND  I. Oficina de la Secretaria / Officia de la Secretaria / Officia de la Secretaria / Officia / Position    Materiales / Materiales                      |  |         |         |                |                      | -        |           |
| EGRESOS   EXPENDING    1. Oficina de la Secretaria / Officina de la Secretaria / Materiales / Materia                     |  | Meses / | \$/mes- |                |                      |          |           |
| Materiales / Mater  Reproducción, imp  Reproducción, imp  Reproducción, imp  Reproducción, imp  Reproducción, imp  Reproducción, imp  Comunicaciones,  1 consultores/con  1 consultor/transia  2 traductor/transia  2 traductor/transia  Comunicaciones,  1 rechos y viajes  Derectros y viajes  Toonsultor / consultor / cons                     | No.                                      | Months  | month   | 49             | \$                   | 6 8 72   | 6<br>15 0 |
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| Materiales / Comunicaciones / Comunicaciones / Comunicaciones / Comunicaciones / Berechos y viales / Comunicaciones / Berechos y viales / Comunicacion / Consultor / Consult                     | S  |         |         | 2.0 1          | 10.0                 |          |           |
| Reproducción, impase and Executive Board Meeting  Omunicaciones,  II. Reuniones / Materiales / M                     | 10                                       | 0.3     |         | e<br>e         | 3.0                  |          |           |
| Asesoria técnica / Comunicaciones, II. Reuniones / Mee ae and Executive Board Meeting Materiales / Mate Reproducción, imp 2 consultores/con, 1 consultor/consultor/consultor 2 traductor/transis Comunicaciones, 1 Consultor/consultor 2 traductor/transis Comunicaciones, 3 eventos/events, 1 consultor / consult                     | 12                                       | 0.3     |         | 3.6            | 3.6                  |          |           |
| II. Reuniones / Mae  and Executive Board Meeting  Materiales / Mate  Reproducción, imy  2 consultores/cond 1 consultores/cond 2 traductor/transla  Comunicaciones,  III. Cooperación Técnica / Tech  Derechos y viajes  tor  1 consultor / cons  1 consultor / cons  mmunication, transport and miscellaneous  |  |         | 4)      | 55.0 5         | 55.0                 |          |           |
| II. Reuniones / Mee  Materiales / Mate  Reproducción, im  Reproducción, im  Comunicaciones,  1II. Cooperación Técnica / Tech  Derechos y viajes  Incomunicación jimp  Reproducción, imp  Reproducción, imp  Reproducción, imp  Toonsultor / consultor                      | munication, transport and miscellaneous  | 0.4     | i       | 4.4            | 4.4                  |          |           |
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| III. Cooperacion Técnica / Techica   |  |         |         | 3.0            |                      |          |           |
| III. Cooperación Técnica / Tech  Derechos y viajes  Derechos y viajes  3 eventos/events,  Reproducción, im  1 consultor / cons  1 mmunication, transport and miscellaneous   | munications, transport and miscellaneous |         | 1.0     | 1.0            | 1.0                  |          |           |
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| mmunication, transport and misc  | to courses 30 evento/event 3             |         |         | 2.0 6<br>4.0 1 | 72.0<br>60.0<br>12.0 |          |           |
| ents<br>nputation-Web<br>isporte y misceláneos / Communication, transport and misc   | £ 60                                     |         | IIÌ     | 2 2 2 0.5      | 3.5<br>2.0<br>1.5    |          |           |
| nputation-Web<br>Isporte y misceláneos / Communication, transport and misc   | rint, copies 3                           |         | i       | 0.5            | 1.5                  |          |           |
| al / Computation-Web<br>es, transporte y misceláneos / Communication, transport and misc<br>Jnoxpoctod   |  |         |         |                | 43.2                 |          |           |
| 5. Otros / Others<br>(i) Comunicaciones, transporte y misceláneos / Communication, transport and miscellaneous<br>(ii) Imprevistos / Unexpected  | n/m                                      | 12      | 3.0     | 40.2<br>3.0    |                      |          |           |
| (j) Comunicaciones, transporte y misceláneos / Communication, transport and miscellaneous<br>(ii) Imprevistos / Unoxpected   |  |         |         |                | 0.7                  |          |           |
|  | -  |         |         | 0.5            | 0.5                  |          |           |
|  |  |         | TOTAL   | Ц,             |                      | 299.7    | 100.0     |
| (*) Sujeto a la aprobacion del presupuesto 2013 de la Organizacion por parte de la Asamblea General de la OEA  |  |         |         |                |                      |          |           |

| National Properties   Courtibutions   CoudDRO No. 3 INGRESOS COMPARATIVO / TABLE No. 2 INCOME.   COM   |   | PROYECTO DE PRESUPUESTO 2015 / PROPOSAL OF BODGET 2015       | OF BUDGE  | T 2015   |      |       |          |      | -       | -        |
|--|---|--|-----------|----------|------|-------|----------|------|---------|----------|
| Markes of lucome   Continuous   |   | CUADRO No. 3 INGRESOS:COMPARATIVO / TABLE No. 2 II           | NCOME: CC | MPARATIV | Ē    |       |          |      |         |          |
| Contribuciones   |   | (MILES US DOLARES) / (THOUSAND OF DO                         | OLLARS)   |          |      |       |          |      |         |          |
| Contributions   Contribution      |   |  | 20        | 113      |      | 2014  |          | 2015 | Var     | Var      |
| Contributions Contributions  Contributions  Contributions  Contributions  Contributions  Contributions  Contributions  Contributions  Contribution  Contribu |   | INGRESOS / INCOME  | s         | %        | \$   | %     |          | %    | (14/13) | (15/14)% |
| Derechos / Royalties   Commission and Executive Board   Commission and Executive Board   Commission and Executive Board   Commission y Commission and Executive Board   Commission y Committee and Executive Board   Commission y Commission y Committee and Executive Board   Commission y Committee and Executive Board   Commission y Committee and Executive Board   Commission y Commission y Committee and Executive Board   Commission y Commission y Commission y Committee and Executive Board   Commission y Commission y Commission y Committee and Executive Board   Commission y Commission y Committee and Executive Board   Commission y Committee   Commission y Commission y Committee   Commission y Committee   Commission y Commission y Commission y Commissi   | s miembros / Member States                    | Contribuciones / Contributions                               | 204.0     | 75.4     | 204  |       |          |      | 0.0     | 0.0      |
| CTCy derections admission and Executive Board CIP Project CIP / Regular Proyecto CIP / Regu | ta CIP / CIP Magazine                         | Derechos / Royalties   | 15.0      | 5.5      | 5.1  |       | 7        |      | 7.99-   | 100.0    |
| CTC y derectos admission / TAG and admissions from sepecial / Specials Appropriation         TAG and admission of TAG and admissions from Second CIP / Regular Properticity         10.0         3.7         10.0         3.4         12.5         4.2         0.0%         0.0% <th< td=""><td>3. Reuniones / Meetings</td><td>Comisión y Comité Ejecutivo / Commission and Executive Board</td><td>25.0</td><td>9.2</td><td>25.</td><td></td><td>28</td><td></td><td>0.0</td><td>0.0</td></th<>  | 3. Reuniones / Meetings                       | Comisión y Comité Ejecutivo / Commission and Executive Board | 25.0      | 9.2      | 25.  |       | 28       |      | 0.0     | 0.0      |
| Apropiación especial / Specials Appropriation  Apropiación especial / Specials appropiation  Apropiación especial / Specials appropiación especial / Apropiación especial / Apropiación especial / Apropiación especial / Apropiación especial / Apropia | ingresos / Other income                       | CTC y derechos admisión / TAG and admissions fees            | 10.0      | 3.7      | 10.  |       | 12       |      | 0.0     | 25.0     |
| Fondo Regular Proyecto CIP / Regular Found CIP Project ToTAL 270.7 100.0   | rograma Portuario / CIP Port Program          | Apropiación especial / Specials Appropriation                | 0.0       | 0.0      | 38.  |       |          |      | n.a     | -2.8     |
| valenciaport         TOTAL         270.7         100.0         5.7         1.9         5.7         1.9         -34.5         Committee and Executive Board Aportes CTC y otros, other Project         TOTAL         270.7         100.0         2.93.3         100.0         2.93.7         100.0         8.3         100.0         23.5         100.0         100.0         8.3         100.0   | OAS   | Fondo Regular Proyecto CIP / Regular Found CIP Project       | 8.0       | 3.0      | 5.1  |       | 5        |      | -37.5   | 0.0      |
| TOTAL   270.7   100.0   299.7   100.0   299.7   100.0   8.3  | cias cooperantes / Cooperative Agencies       | Valenciaport   | 8.7       | 3.2      | 5.   |       | 5        |      | -34.5   | 0.0      |
| Comission y Committee and Executive Board  |   |  |           | 100.0    | 293  |       |          |      |         | 2.2      |
| Commission y Committee and Executive Board Committee and Executive |   | Control of the control of                                    |           |          | _    | 5     |          |      |         |          |
| Comisión y Comité Ejecutivo / Committee and Executive Board  Aportes CTC y otros / Contribution CTC and other  Aportes CTC y otros / Contribution CTC and other  Fondo Regular Proyecto CIP / Regular Found CIP Project  8.0 3.0% 5.0 1.7% 5.0 1.7% -37.5% 0.0%  8.7 3.2% 5.7 1.9% 5.7 1.9% -34.5% 0.34.5% 0.0%  Apropiacion especial / Specials appropiation  270.7 100.0% 293.3 100.0% 8.3% 100.0% 8.3% 100.0% 8.3% 100.0%   | . Revista CIP / CIP Magazine                  | Defections / Royallies                                       | 7.01      |          | 0.0  | Q 7:1 | 0.0      |      |         |          |
| Aportes CTC y otros / Contribution CTC and other Fondo Regular Proyecto CIP / Regular Found CIP Project 8.0 3.0% 5.0 1.7% 5.0 1.7% -37.5% C 1.3% Apropiacion especial / Specials appropiation 270.7 100.0% 293.3 100.0% 298.7 100.0% 8.3% 11.0% 8.3% 11.0% 8.3% 11.0% 8.3% 11.0%   | . Reuniones / Meetings                        | Comisión y Comité Ejecutivo / Committee and Executive Board  | 25.0      |          | 25.0 |       |          |      | _       |          |
| Fondo Regular Proyecto CIP / Regular Found CIP Project 8.0 3.0% 5.0 1.7% 5.0 1.7% -37.5% C 4.45% C 4.4 | Otros ingresos / Other income                 |  | 10.0      |          | 10.0 |       |          |      |         |          |
| Valenciaport - Otros, other         8.7         3.2%         5.7         1.9%         5.7         1.9%         -34.5%         C           Apropriacion especial / Specials appropriation         270.7         100.0%         298.7         100.0%         298.7         100.0%         8.3%         100.0%         8.3%         100.0%         10   | OEA / OAS                                     | Fondo Regular Proyecto CIP / Regular Found CIP Project       | 9.8       | 3.0%     | 5.0  |       |          |      |         |          |
| Apropriacion especial / Specials appropriation         100.0%         28.6         13.2%         13.1%         100.0%         39.0         13.1%         100.0%         8.3%         1  | . Agencias cooperantes / Cooperative Agencies | Valenciaport - Otros, other                                  | 8.7       |          | 5.7  |       | <u> </u> |      |         |          |
| 293.3 100.0% 298.7 100.0% 8.3% 1   | CIP (Programa Portuario)                      | _ 0_   | 0.0       | %0:0     |      |       |          | _    | _       |          |
|  |   |  | 270.7     | . 100.0% |      |       |          |      | _       |          |

|   |                         |                     |           |                  | G H         |               |       |               |       |
|---|-------------------------|---------------------|-----------|------------------|-------------|---------------|-------|---------------|-------|
| COMISION INTERAMERICANA DE PUERTOS / INTER-AMERICAN COMMITTEE ON PORTS<br>PROYECTO DE PRESUPUESTOS 2015 / PROPOSAL OF BUDGET 2015 | INTEK-AM<br>115 / PROP( | ERICAN C<br>SALOF E | SUDGET 2  | 15 ON PC<br>2015 | 2<br>2<br>2 |               |       |               |       |
| CUADRO No. 3A EGRESOS: COMPARATIVO POR PARTIDAS DE GASTO / No. 3A EXPENDITURE: COMPARISON BY SECTION OF EXPENDITURE               | N BY SECT               | ION OF E            | XPENDIT   | JRE              |             |               |       |               | TABLE |
| (MILES DE DOLARES Y PORCENTAJE) / (THOUSANDS OF DOLLARS & PERCENTAGE)   | OUSANDS                 | OF DOLL             | ARS & PEF | <b>SCENTAC</b>   | SE)         |               |       |               |       |
|   |                         |                     |           |                  |             |               |       |               |       |
|   | 2013                    |                     | 2014      | 2015             | 15          | VAR 14/13     | 14/13 | VAR 15/14     | 15/14 |
| EGRESOS / EXPENDITURE   | %<br>\$                 | ₩.                  | %         | ↔                | %           | ↔             | %     | ₩             | %     |
| Nómina / Salary   | 48.0 17.7               | 7 58.8              | 20.0      | 58.8             | 19.6        | 10.8          | 22.5  | 0.0           | 0.0   |
| Viajes-Becas / Travel-Scholarship   | 109.0 40.3              | 3 99.0              | 33.8      | 107.0            | 35.7        | -10.0         | -9.2  | 8.0           | 8.1   |
| Egbeog / Eybennitibe   Equipo y Suministros / Equipment and Supplies  | 7.6 2.8                 | 3 7.6               | 5.6       | 7                | 2.3         | 0.0           | 0.0   | 9.0-          | -7.9  |
| Documentos / Documents  | 5.6 2.1                 | 1 5.6               | 1.9       | 5.6              | 1.9         | 0.0           | 0.0   | 0.0           | 0.0   |
| Contratos / Contracts   | 94.0 34.7               | 7 115.8             | 39.5      | 115.2            | 38.4        | 21.8          | 23.2  | 9.0-          | -0.5  |
| Otros / Other   | 6.5 2.4                 | 4 6.5               | 2.2       | 6.1              | 2.0         | 0.0           | 0.0   | -0.4          | -6.2  |
| TOTAL   | 270.7 100.0             | .0 293.3            | 3 100.0   | 299.7            | 100.0       | 52.6          | 8.3   | 6.4           | 2.2   |
|   |                         |                     |           |                  |             |               |       |               |       |
| CUADRO No. 3B EGRESOS: COMPARATIVOS POR PROYECTOS /   |                         |                     |           |                  |             |               |       |               | TABLE |
| No. 3B EXPENDITURE: COMPARISON BY PROJECT   | MPARISON                | BY PROJ             | ECT       |                  |             |               |       |               |       |
| (MILES DE DOLARES Y PORCENTAJE) / (THOUSANDS OF DOLLARS & PERCENTAGE)   | OUSANDS                 | OF DOLL/            | ARS & PEF | RCENTAC          | 3E)         |               |       |               |       |
|   | 2013                    |                     | 2014      | 2015             | 15          | VAR 14/13     | 14/13 | VAR 15/14     | 15/14 |
| PROYECTOS / PROJECTS  | % \$                    | <del>\$</del>       | %         | <del>\$</del>    | %           | <del>\$</del> | %     | <del>\$</del> | %     |
| OFICINA DE LA SECRETARIA / OFFICE OF THE SECRETARIAT  | 127 46.9                | 9 135.8             | 3 46.3    | 134.8            | 45.0        | 8.8           | 6.9   | -1.0          | -0.7  |
| REUNIONES / MEETINGS  |                         | 6 44                | 15.0      | 44.0             | 14.7        | 10.0          | 29.4  | 0.0           | 0.0   |
| COOPERACION TECNICA / TECHNICAL COOPERATION   | 109.7 40.5              | 5 113.5             | 38.7      | 120.9            | 40.3        | 3.8           | 3.5   | 7.4           | 6.5   |
| TOTAL   | 270.7 100.0             | .0 293.3            | 3 100.0   | 299.7            | 100.0       | 52.6          | 8.3   | 6.4           | 2.2   |
|   |                         |                     |           |                  |             |               |       |               |       |

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